SC4 Carpenters Ltd

Neurodiversity in Construction - Toolbox Talk

Goal: To understand that many critical construction skills are linked to neurodiversity, and how small actions can support our colleagues and improve site performance.



(5 minutes) The Setup: Why Are We Talking About Brains?

"Good morning everyone. We're here to talk about something that's probably already on this site, and it's one of our biggest strengths: **how our brains are wired.**"

"Every single person here is a brilliant problem-solver. You look at a 2D drawing and see a finished 3D structure. You can spot a pattern in a mountain of data, or figure out a creative fix when the plans go wrong. That ability—that special kind of thinking—is often linked to something called **Neurodiversity**."

"What is Neurodiversity? It just means there's a natural variation in the human brain. We have different heights, different hair colours, and we have different ways of processing information."

"Most people are 'neurotypical,' but a significant number are 'neurodivergent'— meaning their brains are wired differently. This often leads to pronounced, exceptional strengths, alongside specific challenges. Think of conditions like **ADHD**, **Dyslexia**, and **Autism.**"

"Here's the astonishing stat for our industry: In the general population, about 1 in 7 people are neurodivergent. In construction, it's closer to 1 in 4, and possibly as high as half on some sites. This is a massive part of our workforce."

(5 minutes) The Advantage: Our 'Superpowers'

"These conditions aren't a weakness; they are why some of the best people are in construction. We call it a **'spiky profile'**: areas of incredible strength next to areas of genuine struggle."

"Let's look at the strengths we rely on every day, which are often linked to neurodiversity:"

- 1. 3D Thinking & Spatial Awareness: "Who here can look at a set of blueprints and immediately see the finished, complex 3D pipe run or steel structure in their head? That ability to mentally rotate and visualize is a massive advantage—and it's a hallmark of many neurodivergent thinkers."
- 2. **Pattern Recognition:** "Who's the person who always spots the tiny error in the spec, or sees the risk forming before it even becomes a problem? That ability to

- spot patterns others miss is how we maintain quality and prevent massive delays."
- 3. **Hyperfocus:** "When the pressure is on, who can lock in and dedicate intense, sustained attention to finish a complex task perfectly? That intense focus is an invaluable skill on deadline."

"We need these strengths. We shouldn't try to change the brain; we need to **change the environment** to let those strengths thrive."

(5 minutes) Actionable Support: What Can We Do Today?

"The struggles for neurodivergent colleagues are real, but often invisible. It could be difficulty with planning, getting overwhelmed by a loud site, or anxiety from sensory overload."

"We can make huge a difference with **simple adjustments**. This isn't about massive paperwork; it's about good teamwork and communication. I need everyone to commit to two things:"

- Be a 'What If' Leader: "When someone is struggling with time management, a new process, or a noisy area, don't just jump to judgement. Instead, ask: 'What would make your job easier right now?' The answer might be a small thing like noise-cancelling ear defenders, or getting written instructions instead of a verbal list."
- 2. Promote Openness: "Let's create a culture where people feel safe to ask for support. If you or a colleague needs something—a quiet break space, a different way of receiving instructions—you have a legal right to reasonable adjustments, and we have a moral responsibility to help. If you need support, please talk to your supervisor or Foreman/woman. We are here to help."

Conclusion: "Construction is built by brilliant minds. By understanding and supporting our neurodiverse colleagues, we're not just being inclusive, we are making our site **smarter**, **safer**, **and more productive**. Thank you."

Sign-Off/Discussion:

- Ask: "Does anyone have an example of a small adjustment they've used that made a big difference to their focus or job?" (Use this to drive home how simple these changes can be).
- *Action:* Distribute a brief leaflet with key contact numbers (e.g., Construction Industry Helpline) for anyone who needs confidential support.

Resources for Help and Support

If you or someone you know is struggling, help is available:

- Construction Industry Helpline: Provides a 24/7 safety net for all construction workers and their families.
- ADHD Foundation: The UK's largest user-led neurodiversity charity, offering support for conditions like ADHD, autism, dyslexia, and Tourette's syndrome.
- National Autistic Society: Provides support and resources for autistic people and links to services for other neurodivergent individuals.
- ADHD UK & ADHD Girls UK: Focus on providing resources and support from people with ADHD, with a specific focus on women and AuDHD (Autism and ADHD) for the latter.
- The Neurodivergent Collective: Offers support in areas such as employment, well-being, and burnout recovery, with a team made up of neurodivergent individuals.
- <u>British Dyslexia Association</u>: BDA is the national charity and voice for dyslexic people, working to influence society and provide support so that individuals of all ages can reach their full potential.